

Snohomish County
Urban County Consortium

Final
2015 Consolidated Annual Performance
and Evaluation Report (CAPER)

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Consolidated Plan, Annual Action Plan, and CAPER Documents

The Consolidated Plan, Annual Action Plan, and CAPER documents are available on-line at:

<http://www.snohomishcountywa.gov/2892/Consolidated-Plan-for-2015-2019>

For paper copies, please contact Sue Tracy – contact information is listed above. Snohomish County will provide a reasonable number of free copies to citizens and groups upon request.

ADA Notice

Reasonable accommodations to provide the information in these documents in an alternate format are available upon request. Please send requests to Sue Tracy – contact information is listed above.

**Snohomish County Urban County Consortium
Final 2015 CAPER**

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Attachments

Attachment 1: Public Comments

Attachment 2: CDBG Financial Summary Report for Program Year 2015

Attachment 3: CDBG Activity Summary Report for Program Year 2015

Attachment 4: ESG Persons Assisted (eCART Reporting Tool)

Progress the jurisdiction has made in carrying out its strategic plan and its action plan.

91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The 2015 Consolidated Annual Performance and Evaluation Report (2015 CAPER) provides an evaluation of progress made during the 2015 program year towards the goals and strategies outlined in the 2015-2019 Consolidated Plan and 2015 Annual Action Plan of the Snohomish County Urban County Consortium (Consortium). The goals and strategies are intended to help address high priority needs for affordable housing and non-housing community development for low- and moderate-income people and neighborhoods in our community. The 2015 program year covers the period of July 1, 2015 through June 30, 2016.

The goals in the 2015-2019 Consolidated Plan and 2015 Annual Action Plan are supported with federal funds made available to the Consortium under the Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), and Emergency Solutions Grant (ESG) programs. The strategies include activities undertaken with these funds as well as with other federal, state, and local funds, where applicable.

The 2015 CAPER includes accomplishments achieved by projects funded in the 2015 program year. It also includes accomplishments from projects funded in prior years that take more than one year to complete and were completed in the 2015 program year. Highlighted accomplishments of projects completed in the 2015 program year with CDBG, HOME, and ESG funds are summarized below. Tables comparing the proposed annual and five-year goals and the actual accomplishments follow along with an assessment of progress.

Meeting Affordable Housing Needs in Our Community

- 9 new units of affordable rental housing in Everett and Marysville were completed for persons with developmental disabilities.
- 466 homeowners countywide received home repair and home rehabilitation assistance.
- 7 first-time homebuyers received financial assistance to purchase homes in Arlington, Everett, Lake Stevens, Lynnwood, and Marysville.
- 5 affordable homes in Marysville were completed for first-time homebuyers through a sweat-equity homebuilding program.

Making Public Facility and Infrastructure Improvements in our Community

- Elevator modernization was completed at a facility in Arlington providing vocational services to adults with severe disabilities.

- A new fire rescue engine was purchased for Snohomish County Fire District 24 in Arlington.
- Rehabilitation was completed on a vocational training facility in Lynnwood serving people with disabilities.
- Rehabilitation was completed on a facility in Marysville that serves severely disabled persons.
- Sidewalk and stormwater improvements were completed on 179th Avenue in Mountlake Terrace.
- New play structures were installed at a park in Mountlake Terrace.

Providing Needed Services in Our Community

- 662 persons experiencing homelessness or at risk of homelessness received supportive services.
- 526 non-homeless persons with special needs received supportive services, including elderly persons, victims of domestic violence, and persons with disabilities.
- 287 persons received fair housing education and counseling services.
- 593 persons received emergency shelter assistance.
- 52 homeless persons received rapid rehousing assistance.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Table 1 - Accomplishments – Program Year & Consolidated Plan to Date

Goal #	Goal Name	Category	Source	Indicator	Unit of Measure	Expected 2015 Program Year	Actual 2015 Program Year	Percent Complete	Expected 2015-2019 Consolidated Plan	Actual 2015-2019 Consolidated Plan	Percent Complete
1a	Rental Housing	Affordable Housing	CDBG HOME	Rental units constructed	Household Housing Unit	11	0	0.00%	30	0	0.00%
1b	Rental Housing	Affordable Housing	CDBG HOME	Rental units rehabilitated	Household Housing Unit	19	9	47.37%	104	9	8.65%
1c	Rental Housing	Affordable Housing	CDBG HOME	Other	Other	0	0	0.00%	5	0	0.00%
2	Tenant-Based Rental Assistance	Affordable Housing	HOME	Tenant-based rental assistance/Rapid Rehousing	Households Assisted	20	3	15.00%	220	3	1.36%
3	Homeowner Minor Home Repair	Affordable Housing	CDBG	Homeowner housing rehabilitated	Household Housing Unit	380	459	120.79%	1790	459	25.64%
4	Homeowner Home Rehabilitation	Affordable Housing	HOME	Homeowner Housing Rehabilitated	Household Housing Unit	2	7	350.00%	26	7	26.92%
5a	First-Time Homebuyer Assistance	Affordable Housing	CDBG HOME	Homeowner Housing Added	Household Housing Unit	0	5	500.00%	5	5	100.00%
5b	First-Time Homebuyer Assistance	Affordable Housing	CDBG HOME	Direct Financial Assistance to Homebuyers	Households Assisted	7	7	100.00%	36	7	19.44%

Goal #	Goal Name	Category	Source	Indicator	Unit of Measure	Expected 2015 Program Year	Actual 2015 Program Year	Percent Complete	Expected 2015-2019 Consolidated Plan	Actual 2015-2019 Consolidated Plan	Percent Complete
6	CHDO Operating Support	Affordable Housing	HOME	Other	Other	2	2	100.00%	10	2	20.00%
7	Infrastructure 1	Non-Housing Community Development	CDBG	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3810	775	20.34%	7840	775	9.89%
8	Infrastructure 2	Non-Housing Community Development	CDBG	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1435	0	0.00%	9140	0	0.00%
9	Public Facilities 1	Non-Housing Community Development	CDBG	Other	Other	2	1	50.00%	3	1	33.33%
10	Public Facilities 2	Non-Housing Community Development	CDBG	Public Facility or Infrastructure Activity other than Low/Moderate Income Housing Benefit	Persons Assisted	0	303		3926	303	7.72%

Goal #	Goal Name	Category	Source	Indicator	Unit of Measure	Expected 2015 Program Year	Actual 2015 Program Year	Percent Complete	Expected 2015-2019 Consolidated Plan	Actual 2015-2019 Consolidated Plan	Percent Complete
11	Public Facilities 3	Non-Housing Community Development	CDBG	Public Facility or Infrastructure Activities Other than Low/Moderate Income Housing Benefit	Persons Assisted	0	0	0.00%	1794	0	0.00%
12	Public Facilities 4	Non-Housing Community Development	CDBG	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	4860		3942	4860	123.29%
13	CDBG Public Services – Homeless	Homeless	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	471	662	140.55%	2000	662	33.10%
14	CDBG Public Services – Non-Homeless Special Needs	Non-Homeless Special Needs	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	436	526	120.64%	1000	526	52.60%

Goal #	Goal Name	Category	Source	Indicator	Unit of Measure	Expected 2015 Program Year	Actual 2015 Program Year	Percent Complete	Expected 2015-2019 Consolidated Plan	Actual 2015-2019 Consolidated Plan	Percent Complete
15	CDBG Public Services - Fair Housing	Fair Housing	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	430	287	66.74%	2000	287	14.35%
16	ESG Homeless Emergency Shelter	Homeless	ESG	Homeless Person Overnight Shelter	Persons Assisted	595	593	99.66%	1500	593	39.53%
17	ESG Homeless Rapid Rehousing	Homeless	ESG	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	47	52	110.64%	200	52	26.00%
18	Grant Planning and Administration	Planning and Administration	CDBG HOME ESG	Other	Other	1	1	100.00%	5	1	20.00%
19	Homeless Management Information System	HMIS	ESG	Other	Other	1	1	100.00%	5	1	20.00%

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The Consortium allocates CDBG, HOME, and ESG funds according to the goals and allocation plan established in the 2015-2019 Consolidated Plan. The goals and allocation plan were developed based on the priority needs assessment conducted for the 2015-2019 Consolidated Plan, the eligible uses of the grant funds and other grant requirements, and the estimated amount of funding projected to be available under the grant programs for the five-year period. All of the goals are targeted to meet high priority needs in the county. Projects are selected through a competitive application process and all of the accomplishments achieved by CDBG, HOME, and ESG projects during the 2015 program year helped to address the specific goals identified in the 2015-2019 Consolidated Plan and 2015 Annual Action Plan.

Snohomish County and the Consortium annually assess progress in meeting the 2015-2019 Consolidated Plan and Annual Action Plan goals and look to performance in a given year, as well as trends over time, to inform any needed adjustments or improvements. The 2015 program year was the first year under the 2015-2019 Consolidated Plan. Overall, the Consortium made significant progress towards both the annual and five-year goals during the 2015 program year and no adjustments or improvements based on performance are proposed at this time.

Meeting Affordable Housing Needs in Our Community

All of the CDBG and HOME affordable housing goals are currently on track to meet the five-year goals, with 490 households served this first year. Most notably, the accomplishments for homeowner minor home repair, homeowner home rehabilitation, and first-time homebuyer assistance all met or exceeded the first-year goals. The first-year actual accomplishments under the rental housing and tenant-based rental assistance goals are less than the expected annual accomplishments listed. The 2015 projects funded under these goals take more than one year to complete and are currently in progress, with accomplishments to be completed and reported in future years.

Making Public Facility and Infrastructure Improvements in our Community

Six public facility and infrastructure projects were completed during the program year, reflecting progress towards one of the two infrastructure CDBG five-year goals and three of the four public facility CDBG five-year goals. The 2015 projects funded under these goals take more than one year to complete and are currently in progress, with accomplishments to be completed and reported in future years. The five-year goals are currently on track to be met, with projects funded under each of the public facility and infrastructure goals to date.

Providing Needed Services in Our Community

The annual goals for CDBG public service projects serving homeless and at risk persons and CDBG public service projects serving persons with special needs were exceeded, putting these five-year goals on track to be met. Two-thirds of the annual goal for CDBG public service projects providing fair housing

services was met. One project was funded under this category and the annual goal was higher than the goal for the number of persons to be served by this project. County staff will continue to monitor progress towards this goal in the upcoming year. This is new activity identified for the 2015-2019 time period and the preliminary projections of how many people could be served annually may need to be adjusted. The annual goal for ESG emergency shelter was met and the annual goal for ESG rapid rehousing was exceeded, also putting these five-year goals on track to be met.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Race	CDBG	HOME	ESG
White	1,524	17	380
Black or African American	115	3	112
Asian	62	0	28
American Indian or American Native	31	0	17
Native Hawaiian or Other Pacific Islander	39	0	0
Total	1,771	20	537
Hispanic	191	2	124
Not Hispanic	1,580	20	522

Narrative

The CDBG, HOME, and ESG programs serve residents throughout Snohomish County. The listed racial and ethnic populations assisted with these funds, as reflected in the table above, represent a diverse range of the County's population. The projects funded with ESG served 647 people in total, but less are reflected in the table above as 86 selected a multi-racial category not included in the table and 24 selected don't know or refused.

The persons assisted were primarily extremely low-income and low-income. Persons served included homeless individuals and families experiencing homelessness, homeless teens and young adults, single households, single-parent households, two-parent households, victims of domestic violence, elderly persons, persons with disabilities, and other persons with special needs.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Table 3 - Resources Made Available

Source of Funds	Source (Federal, state, local)	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	\$6,186,987	\$3,371,942
HOME	public - federal	\$6,486,291	\$1,646,214
ESG	public - federal	\$238,263	\$188,430

Narrative

The figures in the table above were adjusted to reflect the total resources available during the 2015 program year including: 1) the unexpended amount of prior year funds available at the end of the 2014 program year, 2) the amount of the 2015 program year grants, and 3) program income for the 2015 program year. The figures in the table above were also adjusted to reflect total expenditures from the resources available and were rounded to the nearest dollar. The CDBG Financial Summary Report is included as Attachment 2 to the 2015 CAPER.

The County and Consortium met the timely expenditure requirements under the CDBG, HOME, and ESG programs in the 2015 program year.

Identify the geographic distribution and location of investments

Narrative

Because the needs addressed by the Snohomish County Consortium exist throughout the county, the investment of CDBG, HOME, and ESG funds for housing and non-housing community development projects likewise supports projects in locations throughout the county. Some projects benefit specific areas of the county, while others provide countywide benefits. CDBG public facility and infrastructure projects that benefit all residents of an area, such as streets, sidewalks, water/sewer systems, and parks, serve areas that consist predominately of low- and moderate-income households. Based on HUD criteria for the Snohomish County Consortium CDBG jurisdiction (countywide outside the City of Everett and the City of Marysville), these are areas where at least 46.77% of the household are low- and moderate-income, with the percentages updated by HUD annually. In addition, pursuant to an interlocal agreement, 21% of HOME funds each year are set-aside for affordable housing projects and programs selected by the City of Everett. These projects benefit residents of the City of Everett, with some projects also benefiting residents of the City of Everett's Urban Growth Area.

The geographic distribution and location of investments of Snohomish County Consortium CDBG, HOME, and ESG projects active during the 2015 program year are listed below. The list includes projects funded in the 2015 program year as well as projects funded in prior program years that take more than one year to complete and were active during the 2015 program year.

- The seven rental housing capital projects are located in in Everett, Lake Stevens, Marysville, Monroe, and Snohomish.
- The homeownership capital development project is located in Marysville.
- The two first-time homebuyer purchase assistance programs serve residents countywide. During the year, these programs helped buyers purchase homes in Arlington, Everett, Lake Stevens, Lynnwood, and Marysville.
- The minor home repair program serves residents countywide, outside the City of Everett. Households assisted during the year resided in Arlington, Bothell, Brier, Darrington, Edmonds, Gold Bar, Granite Falls, Lake Stevens, Lynnwood, Mill Creek, Monroe, Mountlake Terrace, Mukilteo, Snohomish, Stanwood, Sultan, and throughout the north, south, and east unincorporated areas of the county.
- The home rehabilitation program serves residents in the City of Everett and the City of Everett's Urban Growth Area. Households assisted during the year resided in the City of Everett.
- The six infrastructure projects are located in Edmonds, Monroe, Mountlake Terrace, and Sultan.
- The eleven public facility projects are located in Arlington, Edmonds, Lynnwood, Marysville, Monroe, Mountlake Terrace, and Sultan.
- The public service, rapid rehousing, and emergency shelter projects generally serve people Consortium-wide.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

During the 2015 program year CDBG, HOME, and ESG funds awarded to housing and non-housing community development projects leveraged a significant amount of other federal, state, local and private resources. Extent of leveraging is one factor used in ranking and selecting proposed housing and services projects. CDBG projects reported contributing funds of \$3,185,777 from other sources, ESG projects reported contributing funds of \$1,992,656 from other sources, and HOME projects reported contributing funds of \$2,488,863 from other sources.

Matching funds are required for HOME and ESG funds. For these projects, projects sponsors are required to provide matching resources as part of the contracting process and are subsequently monitored to document that the match was expended. See tables below for HOME match contributed during Federal Fiscal Year 2015 and other required HOME reporting information regarding resources and investments. See CR-75 ESG Expenditures for ESG match contributed during the 2015 program year.

Property that was previously owned by Snohomish County in the unincorporated area near Lynnwood was designated as surplus property and is currently being used to create new units of housing for homeless veterans with local and other funds and will help address unmet affordable housing needs identified in the plan.

Table 4 – Fiscal Year Summary - HOME Match Report

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	25,836,424
2. Match contributed during current Federal fiscal year	134,189
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	25,970,613
4. Match liability for current Federal fiscal year	252,104
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	25,718,509

Table 5 – Match Contribution for the Federal Fiscal Year

HOME Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
HCS-13-42-1302-113	01/26/2015	134,189	0	0	0	0	0	134,189

Table 6 – HOME Program Income

HOME Program Income – Enter the program amount for the reporting period				
Balance on hand at beginning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
35,342	484,464	517,180	2,626	0

Table 7 – Minority Business and Women Business Enterprises

HOME MBE/WBE Report						
Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	1	0	0	0	0	1
Dollar Amount	87,573	0	0	0	0	87,573
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	1	0	1			
Dollar Amount	87,573	0	87,573			

Table 8 – Minority Owners of Rental Property

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 9 – Relocation and Real Property Acquisition

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition			
Parcels Acquired		7	2,717,236
Businesses Displaced		0	0
Nonprofit Organizations Displaced		0	0
Households Temporarily Relocated, not Displaced		0	0

Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

Table 10 – Number of Households Assisted By Type of Household

Type of Households	One-Year Goal Number of Households	Actual Number of Households
Number of homeless households to be provided affordable housing units	52	55
Number of non-homeless households to be provided affordable housing units	24	7
Number of special-needs households to be provided affordable housing units	355	479
Total	431	541

Table 11 – Number of Households Supported By Type of Housing Activity

Type of Housing Activity	One-Year Goal Number of Households	Actual Number of Households
Number of households supported through rental assistance	47	55
Number of households supported through the production of new units	11	5
Number of households supported through the rehabilitation of existing units	361	465
Number of households supported through the acquisition of existing units	12	16
Total	431	541

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Substantial progress was made towards the annual affordable housing goals for the 2015 program year, with accomplishments in most areas exceeding the goals. The tables above include accomplishments by projects funded in the 2015 program year as well as accomplishments by projects funded in prior years that take more than one year to complete and were completed in the 2015 program year. Goals where only partial progress was made is primarily due to the fact that some types of affordable housing projects funded in 2015 take more than one year to complete. These projects are currently in progress, with accomplishments to be completed and reported in future years.

Discuss how these outcomes will impact future annual action plans.

Snohomish County and the Consortium annually assess progresses in meeting the 2015-2019 Consolidated Plan and Annual Action Plan goals and look to performance in a given year, as well as trends over time, to inform any needed adjustments or improvements. The 2015 program year was the first year under the 2015-2019 Consolidated Plan. As discussed above, the affordable housing outcomes for the 2015 program year were positive, with additional accomplishments in progress to be completed in upcoming years. Based on this first-year evaluation, no adjustments or improvements to implement the housing goals are being proposed at this time.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Table 12 – Number of Persons Served By Income Level

Number of Persons Served	CDBG Actual	HOME Actual
Extremely Low-income	312	5
Low-income	157	7
Moderate-income	1	8
Total	470	20

Narrative Information

The table above displays the number of households assisted at each income level who received housing assistance under the CDBG and HOME programs during the program year. Sixty-five percent (65%) of households assisted were extremely low-income and included renters and homeowners. Thirty-three percent (33%) of households assisted were low-income and included homeowners and first-time homebuyers. Two percent (2%) of households assisted were moderate-income, primarily falling on the lower end of this income range, and included homeowners and first-time homebuyers.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The County has engaged in a number of activities to improve outreach to homeless persons. The County has refined its outreach and encampment system aimed at engagement of persons living in encampments or other places not meant for human habitation, particularly those who are chronically homeless, with its partner agencies: the Compass Health PATH Program, Volunteers of America and Catholic Community Services. These agencies conduct coordinated entry intake and assessment for this population to ensure access to homeless housing and services. Protocols implemented in the 2013 program year for encampment reporting and tracking have been continued: a single number to call (2-1-1) for reporting encampments/locations and services reporting and tracking in HMIS. All persons reported as living in encampments or places not meant for habitation are assessed with common tools and entered into the coordinated entry HMIS. Recent system enhancements also include the addition of two behavioral health navigators to increase outreach and engagement of homeless persons with current, problematic mental health and/or substance abuse barriers. The County's Human Services Department has two imbedded social workers in the Snohomish County Sheriff's department and the City of Everett is also hiring two additional staff to work with their police department. 2-1-1 provides assistance and flexible funding to help first responders meet the needs of homeless persons in crisis situations. These additions result in increased expertise and system capacity to engage homeless persons as well as the availability of more services that are tailored to the unique needs of individual households.

The annual Project Homeless Connect event provided services and some housing resources to approximately 933 persons. The event provided 101 different services and was attended by 482 agency staff and volunteers. Coordinated entry navigators were on-site to conduct coordinated entry assessment to imminently and literally homeless persons at the event. Navigators assisted all persons with action planning and connection with on-site and off-site resources.

The County continues to issue and distribute information to a large e-mail distribution list that includes agency staff serving the homeless and other vulnerable populations. This provides a useful vehicle for agency staff and outreach workers to stay informed of community resources or other opportunities that might assist in their work with connecting homeless persons with housing and services.

Standardized assessment of needs occurs through the outreach and engagement team referenced above as well as homeless housing navigators, some who specialize in areas like behavioral health, domestic violence, veteran's services and youth services via the coordinated entry system. Youth outreach workers engage and assess homeless youth throughout the county. The Veterans Homeless Committee and Veteran's navigators provide assessment and outreach to homeless veterans. Domestic

Violence Services of Snohomish County provides coordinated entry assessment and navigation to families experiencing domestic violence. Mental health navigators and outreach and encampment team staff work to engage the chronically homeless with coordinated entry assessment and services. Assessment allows referral and connection to tailored services based upon need and leads to individualized action plans that include housing stability, services tailored and specific to the identified needs, and more specialized assessments (mental health, chemical dependency, etc.) as needed. Coordinated entry intake and assessment is available 24 hours, 7 days per week, through the 2-1-1 information and referral hotline.

Addressing the emergency shelter and transitional housing needs of homeless persons

The County has developed a decentralized coordinated entry system for access to housing and services that has streamlined referrals to housing programs and ensures that those who are most vulnerable and have the highest service needs are prioritized and matched with appropriate interventions.

The inventory of emergency shelter includes facilities for families, single men, and single women as well as emergency motel vouchers, cold weather shelters and emergency shelter and services for households experiencing domestic violence. To ensure equitable and efficient access to housing and services, shelter residents are entered into coordinated entry.

The County and Continuum of Care (CoC) continue to work with shelter providers to strategize about how to decrease shelter stays and increase exits to permanent housing as well as assessing and meeting the various service needs of shelter residents. One key strategy has been to expand housing assistance in shelters. In 2015, two family shelters received funding to expand housing search and stability services to shelter residents, allowing rapid rehousing to begin at the shelter door. A second key strategy that has been prioritized and promoted by the CoC is a housing-first policy for all funded rental assistance projects. Providers are expected to house all eligible households as quickly as possible and without program prerequisites or service requirements.

The County is committed to maximizing rental assistance and housing opportunities for households with barriers to rental housing in the private market such as prior evictions, criminal history and low income. The County continues to support the housing search locator system, Housing Search NW. Due to the high cost of rental housing, plans are underway to expand the site listings to include rooms for rent and advertisements for persons looking for a roommate to share the cost of housing. Other efforts include housing search and negotiation to assist persons with evictions, criminal histories or those owing landlords past rent, which are some of the biggest barriers to housing, outside the limited supply of affordable housing options in our county in comparison to the need. A landlord engagement specialist is being funded to develop the inventory of landlords who will rent to people with barriers. A housing retention specialist is also being funded, to assist landlords who are struggling with a tenant as a way to incentivize landlords to partner with the homeless housing system.

The County's outreach and engagement activity update is described in the outreach section.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The County continues to maintain a number of dedicated chronically homeless units, despite funding cuts and was successful in being awarded funding in the last Continuum of Care (CoC) competitive funding round. Currently, all permanent supportive housing units as well as all Shelter Plus Care units are either dedicated or prioritized for the chronically homeless.

Chronically homeless individuals and families are connected to the coordinated entry system and work with staff who are experienced in engaging with the chronically homeless in order to assist with movement into housing as quickly as possible. Those with the longest histories of homelessness and highest service needs, including those who are high utilizers of emergency services and the medically fragile, are prioritized within the chronically homeless population for permanent supportive housing and Shelter Plus Care. All programs serving the chronically homeless employ a housing first approach to reduce barriers to housing. Once housed, these individuals are provided with ongoing supports to maintain housing stability, but services are always client-centered and voluntary. Rapid rehousing may be an option for some of these persons and may also be used as a bridge with short-term assistance until a long term rent assisted unit is available.

The County Veterans' Services program is a partner in our local CoC Homeless Veterans' Committee partnership. Homeless veterans are served through the partnership including coordinated entry housing and prevention navigation, employment, and other mainstream supportive services. The coordinated entry system connects veterans with the homeless housing intervention that is appropriate to meet their needs as quickly as possible. Rapid rehousing resources are available for use within the veterans' system through the Supportive Services for Veteran Families program and a newly funded rapid rehousing project to serve families. Chronically homeless veterans may also be served with HUD's Section 8 Veterans Affairs Supportive Housing vouchers or mainstream permanent housing projects.

The County continues to support agencies serving homeless youth through funding for transitional housing for unaccompanied youth (18 years of age and under) and young adults (18 through 24 years of age). The County also continues to support youth outreach activities to enhance services to homeless youth throughout the county. Coordinated entry for homeless and imminently homeless youth is done through Cocoon House. Cocoon House has a successful street outreach program and operates drop-in centers and emergency shelters for homeless unaccompanied youth and young adults. Youth served in these programs are either reconnected with their families or housed and then connected with life skills and other pre-employment activities such as GED completion, adult basic education and connections to internship, apprenticeship and other job skills programs. Various services are available to help youth increase their life skills and resiliency toward increased self-sufficiency.

Housing navigators located throughout the county work with literally homeless individuals and families to connect them with the most appropriate housing program to meet their needs. Navigators can also assist directly with funding and services to divert households from becoming homeless or quickly stabilize and rehouse homeless households through the use of a flexible fund, which reduces the amount of time that many individuals and families have to remain homeless.

The County and CoC continue to look at evaluating progress in moving people from homelessness to permanent housing and shortening the duration of homelessness. The County is using HMIS data in conjunction with utilizing data presentation tools to help evaluate progress and identify benchmarks in conjunction with the CoC governing body, the Partnership to End Homelessness.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The County's discharge planning policies to prevent homelessness are developed through the funding and contracting process. Currently, the County has protocols to assist persons discharging from the County jail that have serious mental illness. The County's mental health unit and jail work in close collaboration to assist persons with serious mental illness as part of discharge planning. In 2016, the County assigned a Housing Navigator to collaborate with the mental health unit by going into the jail and conducting coordinated entry assessments as part of discharge planning. The County's Alcohol and Other Drug unit and Mental Health unit collaborate on systems process to improve discharge planning, though other laws and funding requirements can present challenges to preventing homelessness. As noted below, projects are funded by the County to facilitate discharge planning and specific processes are identified in the funding notice and award agreement.

The County continues to refine connections between housing services providers and systems of care via coordinated entry to ensure that vulnerable individuals who are exiting jails, substance abuse treatment facilities, mental health facilities, hospitals and foster care are connected with the housing and services necessary to meet their needs. The County is funding two full-time behavioral health navigators to bridge the gap between institutional discharge and the coordinated entry system of housing and services by working directly with institutions to serve individuals with problematic mental health and substance abuse issues who are exiting into homelessness. Coordinated entry navigators also collaborate directly with hospital discharge staff and community health case workers to connect vulnerable and medically fragile individuals to housing as quickly as possible.

The County directly supports agencies that provide homeless prevention, housing, and other supportive services to unaccompanied youth. Cocoon House serves as a coordinated entry site for unaccompanied youth and young individuals under the age of twenty five. This agency provides family reconciliation services where appropriate and also provides emergency shelter when reconciliation is not possible. The

Family Unification Project combines Section 8 rental assistance combined with case management for youth aging out of foster care.

Homeless prevention navigators work with those who are imminently homeless, including those with low incomes, to help them find ways to resolve their housing crisis and avoid becoming homeless through increasing income, resolving conflicts with landlords or family members, and connecting with civil legal services to prevent eviction, when necessary. Prevention navigators have access to a flexible fund that they can use to pay rents, program fees, etc. in order to stabilize housing or obtain housing. Prevention navigators also connect those at risk of homelessness to the supports that they need to improve housing stability for the long-term, including education, life skills, financial counseling and credit repair and affordable health care. Access to homeless prevention navigators is available through multiple access points throughout the county including a 24 hour referral and information line.

The County continues to fund the targeted homeless prevention program and continues to look at data to determine the best approach for assistance that will have the most impact in preventing homelessness. The County used state and local funding under the Consolidated Homeless Grant and Ending Homelessness Grant programs for prevention activities, including short-term rent assistance, legal eviction prevention and dispute resolution services to help mediate and prevent evictions.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

During the 2015 program year, the Everett Housing Authority (EHA) and the Housing Authority of Snohomish County (HASCO) continued to administer HUD Section 8 Voucher programs that provide rental assistance to low-income households in Snohomish County. HASCO completed disposition of its public housing units as described below. Having converted over half of its public housing units to Project-Based Vouchers under the Rental Assistance Demonstration (RAD) program the previous year, EHA continued to evaluate its options for demolition /disposition of the remainder of its public housing while maintaining the number of subsidized units at the current level. Both HASCO and EHA continued to manage other units of assisted affordable housing in Snohomish County.

Housing Authority of Snohomish County (HASCO): As of November 1, 2015, HASCO had completed the disposition of its 210 public housing units to a non-profit affiliate of the housing authority. HASCO provided tenant protection vouchers to its public housing residents, who could choose to stay in their current unit or move with their voucher and continue to pay an affordable rent. HASCO now operates the 30-unit development designated for people that are elderly and/ or have disabilities as rent-subsidized project-based voucher housing and operates the remaining 180 units as affordable housing with below-market rents. The additional rental revenue received at those properties under that operating model will allow HASCO to address the current and future capital needs of the properties, as well as increase the energy and water efficiency of the properties. In addition, HASCO plans to undertake property maintenance activities to provide safety, energy efficiency, and accessibility.

Everett Housing Authority (EHA): During the 2015 program year, EHA continued progress towards several key initiatives to ensure long-term viability of subsidized and affordable housing and to improve housing services to EHA's clients and those of its partners, including:

- EHA completed the historical and environmental review components of the Section 18 application for the demolition/disposition of Baker Heights. It also explored available options for demolition or disposition, and after conferring with HUD officials, a disposition application is now seen as a more appropriate option.
- EHA applied for a HUD Choice Neighborhoods Initiative Planning Grant for Baker Heights and the surrounding area, in collaboration with the City of Everett and other community stakeholders. Although this grant was not awarded, several early activities that were part of the application process, including installation of new bathrooms and a walking path at Wiggums Hollow Park, and the creation of a barrier free path around Hawthorne School, were completed. These neighborhood improvements have enhanced the quality of life for residents of Baker Heights.
- EHA continued to develop plans for the replacement of all 244 Baker Heights units over the medium term, through the acquisition and/or development of additional housing units.
- EHA determined that it would seek HUD approval for the disposition of all but its six-bedroom Public Housing scattered sites, via a Section 18 application, in 2016-17. Existing tenants of units

slated for disposal will be provided with tenant protection vouchers to find new housing, and may also be given the opportunity to purchase their units.

- EHA moved forward with the renovation of four 51-unit senior housing developments acquired from Senior Services of Snohomish County, using \$7.8 million in tax credit funds generated by the re-syndication of the tax credit partnerships associated with those properties.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

During the 2015 program year, HASCO undertook the following activities to encourage its program residents to become more involved in management and participate in homeownership programs:

- Continued to have a resident Commissioner on its six-member Board of Commissioners which provides an important voice on the Board and represents the interests of residents.
- Continued to have a Resident Advisory Board to assist in the development of the annual Public Housing Agency Plan.
- Continued to print and distribute a holiday newsletter for Section 8 Housing Choice Voucher Program participants. The newsletter is designed to inform residents of activities at HASCO and to provide information on ways residents can become involved in HASCO activities, such as the resident Board Commissioner position and the Resident Advisory Board.
- Continued to provide homeownership opportunities through its partnership with HomeSight. HomeSight provides purchase assistance to eligible households after they complete a homeownership education and counseling program with HomeSight.
- Continued to provide homeownership opportunities at three manufactured housing communities in Snohomish County. Continued to partner with HomeSight to provide purchase assistance and homeownership education and counseling for purchasers of homes at these properties.
- Continued to provide the Manufactured Home Replacement Program at two senior (55+) manufactured housing communities. The program replaces outdated pre-HUD code homes with HUD-code, energy efficient manufactured homes.
- Continued to have a HASCO staff person participate in the United Way Individual Development Account (IDA) Collaborative and continued to ensure that HASCO residents are made aware of opportunities to participate in the IDA program, which allows participants to save for homeownership, higher education, or starting a small business, when funds are available.
- Continued to make general resources available on homeownership assistance programs and to have its Resident Resource Manager make referrals to classes on homeownership offered by HomeSight, Housing Hope, or other agencies.

During the 2015 program year, EHA undertook the following activities to encourage its program residents to become more involved in management and participate in homeownership programs:

- Encouraged a broad spectrum of program participants to attend regular meetings of the EHA Resident Advisory Board to assist with the development of EHA's Public Housing Agency Plan.
- Encouraged residents of properties with active resident councils go become involved with those councils.
- Kept residents informed of management activities and other agency updates through the distribution of newsletters and flyers.
- Continued to maintain an active caseload of Family Self-Sufficiency program participants.
- Continued partnerships with local agencies, such as Housing Hope, in order to promote homeownership options.
- As part of its plan to dispose of its Public Housing scattered-site units, EHA plans to encourage qualified residents to consider purchasing the property they live in.

Actions taken to provide assistance to troubled PHAs

Not applicable.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

Consistent with the strategies to remove or ameliorate regulatory barriers to affordable housing outlined in the 2015-2019 Consolidated Plan and 2015 Annual Action, highlighted actions the County and Consortium members took during the 2015 program year are summarized below.

Snohomish County and Consortium members continued their commitment to overcoming cost barriers to developing and maintaining affordable housing for low- and moderate-income households in our community through the allocation of federal and local funds for this purpose. Accomplishments achieved during the 2015 program year with federal CDBG and HOME funds allocated for this purpose are included in this CAPER. Three additional capital housing projects were in various stages of development during the year that received approximately \$5 million in local funding under the Snohomish County Affordable Housing Trust Fund (AHTF), the 1/10th of 1% Sales Tax program, and the Ending Homelessness Program (EHP). This includes a project to construct 20 units of permanent rental housing in the Lynnwood area for homeless veterans, a project in Everett to acquire and rehabilitate a 14-unit apartment building to create new transitional and permanent housing units for homeless households, and a project in Mountlake Terrace to rehabilitate a 40-unit apartment complex to preserve affordable rental housing for low-income elderly persons and persons with disabilities. In addition, local funds support a pre-development loan fund for affordable housing development through Impact Capital which provided one new loan during the year.

Snohomish County is in the process of entering into an interjurisdictional agreement with King County, Pierce County, the City of Seattle, and the State of Washington to create a Regional Equitable Development Initiative (REDI) fund. This revolving loan fund will be used for the acquisition of land and buildings around high transit capacity areas in the region for the development and preservation of affordable housing. The REDI fund will create a new financing tool for our region and has been used successfully in other regions to help prevent displacement and create new opportunities for affordable housing around transit stations.

Staff of the Snohomish County Planning and Development Services (PDS) Department and the Human Services Department (HSD) conducted a review of housing policies contained in the General Policy Plan (GPP) of the County's Comprehensive Plan. As a result of this review, staff developed proposed amendments which, if adopted, would augment the existing policies related to affordable housing development. The proposed amendments include adding a policy to partner with local jurisdictions to track and monitor progress towards the comprehensive planning affordable housing objectives, strengthening provisions that encourage a mix of affordable and market rate housing and commercial areas around transit emphasis corridors, and strengthening existing policy to consider new strategies to encourage private sector development of affordable housing. Stakeholder outreach was conducted as

part of the review process and the proposals have been submitted to the Snohomish County Council for its review and consideration.

Snohomish County continued to administer a number of programs to reduce property taxes for property owners with limited income and continued its contingency loan policy under which up to \$40 million in loan guarantees can be provided to nonprofit organizations and housing authorities to support affordable housing projects.

Snohomish County and Consortium members also continued to participate in the Alliance for Housing Affordability and Snohomish County Tomorrow which provide interjurisdictional avenues for education and collaboration on additional implementation strategies to overcome barriers to affordable housing development.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The main obstacle to meeting underserved needs is the limited funding available to address all of the needs in the community, particularly with sustained funding cuts in several federal, state, and local sources of funding. To help address these needs, the County's local Affordable Housing Trust Fund (AHTF) continues to provide support for affordable housing projects and the County's local 1/10th of 1 percent Sales Tax program continues to provide additional services and housing for persons with mental illness and chemical dependency. Snohomish County also continues to administer new sources of funding that have become available over the past few years to meet community needs, such as funding received under the Washington State Housing and Essential Needs (HEN) program and Systems Innovations Grants through the Bill and Melinda Gates Foundation Ending Family Homelessness Initiative.

Additional new resources secured during this past year to meet more of the community need include:

- Federal Continuum of Care resources to provide rapid rehousing for homeless youth and permanent supportive housing for chronically homeless households,
- Private System Innovation Grant resources to provide rapid rehousing for homeless veterans,
- Private System Innovation Grant resources to provide employment services to shelter residents enrolled in rapid rehousing, and
- State capital resources to provide permanent supportive housing for chronically homeless individuals using a Housing First / Low Barrier approach.

The Snohomish County Human Services Department also continued to participate in various collaborative efforts and partnerships developed to help address underserved needs in the community for low-income persons, homeless persons, and persons with special needs.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

In order to address the risk of lead-based paint hazards, Snohomish County requires projects and programs funded with Snohomish County Consortium CDBG, HOME, and ESG funds it administers to comply with lead-based paint regulations for rehabilitation work on structures built before 1978. Proposed projects are first reviewed for lead-based paint hazards during the application review process. If the project is selected for funding and lead-based paint is found to be a hazard, project sponsors are required to comply with the applicable federal lead-based paint requirements regarding reduction of the hazards. Funded projects and programs are monitored by Snohomish County Human Services Department staff to ensure compliance with the regulations, such as notification of lead-based paint hazards, performance of work by certified workers according to acceptable procedures, and clearance of work by certified inspectors. Projects sponsors for the homeowner home rehabilitation and homeowner home minor home repair programs assess lead hazard risks for homes rehabilitated and repaired under those programs and follow the requirements for homes to be at risk.

During the course of the 2015 program year, no homes rehabilitated required lead hazard abatement and 3 homes assisted required lead safe work practices and interim controls to minimize the risk to health and safety of the homeowners and their families.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

During the reporting period, Snohomish County continued to act as the local community action agency with the overall purpose of alleviating and eliminating the effects of poverty. The Snohomish County Human Services Department also continued to administer many federal, state, and local funds, and to offer, and coordinate with, a wide array of human services programs. This coordination allows our community to better meet the needs of our County's most vulnerable individuals and families and to help them move out of poverty towards optimal self-sufficiency.

The services included, but were not limited to, alcohol and other drugs prevention, assessment and treatment; children's family services with an emphasis on wellness and early learning; case management and home care to help seniors live independently; services for individuals with developmental disabilities; housing and homeless services; other community services; and community development activities.

In addition, Snohomish County continued to have oversight responsibility for management of the services offered through the local workforce investment area under the administration of Workforce Snohomish. This included oversight of the services offered to low-income youth and adults to help them obtain and retain employment in occupations that offer an opportunity for career advancement.

The programs use various outcomes to measure success and progress towards self-sufficiency, with the long-term goal of reducing the number of poverty level individuals and families in our community. Examples of housing stability and income outcomes for 2015 include:

- 75% of people with alcohol or other drug addiction that successfully completed the Recovery Support Program were able to self-assume their own rent,
- 73% of homeless households assisted in rapid rehousing programs exited the programs to permanent housing options. In addition, 33% of these households demonstrated an increase in total income during their enrollment,
- Of known exits from the coordinated entry system for homeless persons, 70% went to permanent housing destinations, 48% of which were unsubsidized, and
- 59% of households exiting permanent supportive housing experienced an increase in total income.

In addition, the HUD Section 3 program requires that grant recipients of CDBG and HOME funds, to the greatest extent possible, provide job training, employment, and contracting opportunities for low- or very low-income residents in connection with construction projects and activities in their neighborhoods. During the 2015 program year, ten Section 3 businesses received \$ 3,684,105.25 in construction contracts, and 27 low- or very low-income persons were hired for construction projects. Section 3 businesses are businesses which are 51% or more owned by low-income residents or businesses in which at least 30% of its full-time employees are low-income residents.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The Consortium's institutional delivery structure to carry out the 2015-2019 Consolidated Plan goals continues to be strong overall. During the 2015 program year, actions were taken towards the following three strategies to address areas with identified gaps: 1) strengthen the local capacity to develop affordable housing for elderly persons, persons with disabilities, and other persons with special needs; 2) provide funding to programs that provide services to persons with special needs as there is limited funding to meet existing needs; and 3) increase collaborative programming and partnerships across systems to leverage additional resources and continue efforts to build out a seamless homeless service delivery system.

Under the first strategy, County H&CS staff provided technical assistance during the year to two organizations that received funding to develop rental housing for persons with disabilities in our community. One organization is based in Seattle and the other organization is based out-of-state; both organizations have expanded their service area in recent years to include Snohomish County. In addition, County H&CS staff attended HUD-sponsored training on how to increase affordable housing development capacity in the community by encouraging the establishment of additional Community Housing Development Organizations (CHDOs). H&CS staff conducted outreach to local organizations regarding this opportunity and provided technical assistance to two interested organizations, although they were currently unable to meet the requirements.

Under the second strategy, a portion of the CDBG funding is prioritized for projects serving populations with special needs. 2015 CDBG-funded public service projects that helped address this need included:

- Catholic Community Services – Volunteer Chore Services
- Domestic Violence Services – Shelter Advocacy
- Full Life Care – Adult Day Services
- Mercy Housing Northwest – Senior Housing Support Services
- Village Community Services – Aging Adults with Disabilities

Under the third strategy, the County and the Continuum of Care (CoC) continue to be engaged in systems change efforts to improve systems in place to serve persons experiencing homelessness. This includes increased coordination between systems, especially mainstream systems, targeted funding strategies, and the continued development and implementation of a coordinated entry system. The Partnership to End Homelessness, the CoC governance board, is focused on undertaking some of that work in coordination with advocacy groups, housing and services providers and the homeless population. Bringing together key players from these systems allows better planning and leverage of mainstream resources to meet this need.

The following are examples of recent accomplishments achieved. The CoC was awarded new Federal Continuum of Care funding to provide rapid rehousing for homeless youth and permanent supportive housing for chronically homeless households. In 2015, Snohomish County’s Community Mental Health program funded two behavioral health navigators to work with clients with severe mental health or substance abuse issues to access services via Medicaid and to fund a short-term medical case management for participants not yet insured. The County’s Mental Health program employs a staff person who enrolls inmates at the Snohomish County jail in Medicaid which is activated at the time of the inmate’s release, allowing access to both behavioral and medical care at the time of release. All county-wide veteran services collaborate to connect veterans with the Veterans Health Administration or Medicaid for benefits. This partnership has ensured that every veteran that is connected with services and wants healthcare is enrolled.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Local coordination efforts that link housing and services providers are ongoing and continue to be strong in Snohomish County, particularly in regard to projects serving people experiencing homelessness and people with special needs. Coordination is achieved through participation in various community partnerships and collaborative efforts, such as the Housing Consortium of Everett and Snohomish County, the Continuum of Care, the Gates Foundation Investing in Futures Initiative, and the Partnership to End Homelessness which has a standing committee dedicated to increasing coordination between housing and health. These partnerships and collaborations provide ongoing opportunities for public and private agencies to coordinate and align efforts around housing, homelessness, direct services, and enhancing systems coordination.

Many service providers, some of which receive funding through the County, work closely with private landlords through the implementation of various housing and service programs. These providers often assist clients in obtaining rental units and in working with landlords to resolve issues that arise so that

clients may remain in the units and achieve stability. A local service provider also operates a renter certification program, which receives funding through the County. The program provides education and assistance to help people with problematic rental histories access the private rental market by connecting with mainstream services to address barriers and conducts outreach to social service programs and landlords. In addition, coordinated entry housing navigators are being funded through the County to work with homeless individuals and families to connect them with housing and have access to a flexible fund so that they can pay deposits, rents, and other costs associated with getting homeless individuals and families into housing with private landlords and connected with services to avoid the homeless housing system when possible.

Two newly implemented projects in 2015 focus on assisting homeless households with high barriers to obtaining and maintaining housing in the private rental market. A landlord engagement specialist who specializes in recruiting landlords to work with homeless households with barriers to obtaining housing in the private rental market is being funded under one project. An additional project funds a housing retention specialist to work with service providers. It is anticipated that these services will increase housing retention and stabilization for formerly homeless individuals and families who are placed in the private rental market.

As part of its affordable housing application process, the County continues to include a review of whether the appropriate type and level of supportive services will be available where this is relevant to the population served. This helps ensure that housing providers coordinate with service providers to the extent necessary to connect tenants with the services they need to maintain housing.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The following highlighted actions were taken during the 2015 program year to address fair housing impediments and observations identified in the Consortium's 2012 Analysis of Impediments to Fair Housing Choice (AI) and 2012-2016 Fair Housing Action Plan. Additional information on these and other actions taken is available from the Snohomish County Division of Housing and Community Services (H&CS).

Fair Housing Information, Education, and Outreach

- H&CS continued to contract with the Volunteers of America (VOA) to provide fair housing education and counseling services to low-income and homeless people and to maintain a fair housing webpage.
- H&CS partnered with the Washington State Human Rights Commission to provide a fair housing training for housing and service providers in April 2016. H&CS also enhanced fair housing information on its website and placed 36 HUD fair housing public services ads in local newspapers in June 2016.

Accessibility Improvements

- H&CS acted as the lead agency in implementing the Consortium's 2015-2019 Consolidated Plan infrastructure strategy for street and sidewalk improvements.
- Snohomish County, through its Public Works Department, continued to allocate a portion of the County's six-year Transportation Improvement Program (TIP) funds to sidewalk/accessibility improvements in public right of ways as part of road improvement projects funded.

Lending Disparities

- H&CS continued to work with Consortium-funded homebuyer purchase assistance programs to conduct targeted outreach to potential minority borrowers.

Increase and Diversify Affordable Housing Options

- Snohomish County and Consortium members continued their efforts to increase and diversify affordable housing options. Affordable housing projects completed and in progress during the year will increase affordable rental and homeownership options in various locations in the Consortium area. The projects will provide housing for small and large households; for homeless youth, veterans, individuals and families; for persons with developmental and other disabilities; and for persons with mental health and/or chemical dependency disorders. Increased rental housing options include rapid rehousing, permanent supportive housing, apartments, and single family homes. Increased homeownership options include single family homes and condominiums. The projects primarily serve extremely low-income and low-income individuals and households, with a small percentage of moderate-income households also served.
- The on-line affordable housing locator system implemented in the 2012 program year continued to operate in the 2015 program year.
- Snohomish County and the Continuum of Care continued to refine its coordinated entry system for housing and services for homeless and at risk persons.
- The Developmental Disabilities division with the Snohomish County Human Services Department continued educational outreach activities on affordable housing for persons with developmental disabilities and their families.

Support expanded transit service

- Voters approved an increase in funding for Community Transit (CT) which will allow the agency to increase transit services in Snohomish County over the next year by 14% and by a projected total increase of 40% by 2021.
- The Snohomish County Human Services Department continued to be an active participant and sponsor of SNOTRAC, a county-wide special needs transportation coalition.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Monitoring of organizations, agencies, and municipalities for activities assisted with CDBG, HOME, and ESG funds administered by Snohomish County through the Snohomish County Consortium is conducted by the Snohomish County Human Services Department. The City of Everett Department of Community Development also conducts some monitoring for projects funded out of the portion of HOME funds set-aside for Everett projects, with oversight monitoring conducted by Snohomish County. On-site physical inspections of some HOME-assisted rental housing properties are conducted by the Washington State Department of Commerce, under a Memorandum of Understanding with Snohomish County, and any inspection reports and required remedial actions and responses are provided to Snohomish County.

Program performance and compliance monitoring is conducted in accordance with the specific requirements for each of the three grant programs and the type of activities receiving funding. Monitoring activities include: ongoing communications with, and technical assistance to, the organizations, agencies, and municipalities receiving funds before and during project implementation regarding grant requirements such as participant and activity eligibility, environmental, relocation, procurement, construction bidding, construction, labor standards, contractor payment schedules, change orders, and final inspection; risk assessment; on-site monitoring including an entrance interview, review of grant activities, participant files, program and fiscal policies and procedures, and other records, and written notice of monitoring results and follow-up if needed; and remote monitoring such as desk review of invoices to ensure costs are expended within the approved budget and for eligible costs and review of performance reports.

The Snohomish County Human Services Department provides, where necessary and appropriate, technical assistance, recommendations and/or corrective measures to ensure that projects are operated in compliance with applicable rules and regulations. If a project sponsor fails to implement a corrective action plan and continues to operate a project in non-compliance, the Snohomish County Human Services Department will follow contracting procedures for suspension or termination of the contract.

Public facility, infrastructure, and housing capital projects are monitored for a period of years after completion to ensure continued compliance with grant requirements during the public benefit period. The HOME monitoring includes on-site physical inspections to ensure that property standards continue to be met. The County also participates in the Web-Based Annual Reporting System (WBARS), a collaboration of state and local funders, which requires all affordable rental housing projects funded by participating jurisdictions to file on-line annual reports which assist in desk review monitoring for the projects.

Snohomish County continues its policy of ensuring that business enterprises owned by minorities and women (M/WBEs) are given an equal opportunity to compete for projects receiving funding through Snohomish County Consortium grant funds by: 1) referring grantees and interested bidders to the internet website maintained by the State of Washington with a list of qualified M/WBEs, 2) including M/WBE requirements in procurement documents, and 3) discussing M/WBE requirements at pre-bid and pre-construction meetings with subgrantees and their contractors.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The Draft 2015 CAPER was released on September 8, 2016, and was open for a 15-day public review and comment period through September 23, 2016. The Draft 2015 CAPER and the public review and comment period were advertised to the public on September 8, 2016, in the *Herald*, the newspaper of general circulation in Snohomish County and through a press release issued by the County. Copies of the public notice in English and Spanish were e-mailed to the cities and towns in the Consortium and to two distribution lists of interested organizations and persons maintained by the Housing & Community Services Division (H&CS) of the Snohomish County Human Services Department. The e-mail notices included a request to help spread the word to other interested persons and program participants, including low-income persons, by posting or distributing the notice. In addition, the Housing Authority of Snohomish County (HASCO) posted notice of the comment period on its website and posted copies of the notice in English and Spanish in its office lobby. H&CS also posted copies of the notice in English and Spanish in the reception area for its direct service programs.

The Draft 2015 CAPER was made available online on the County's Human Services Department H&CS website. Internet access is available at all public libraries in Snohomish County. In addition, paper copies of the Draft 2015 CAPER were circulated to, and were available for review at, all 15 Snohomish County branches of the Sno-Isle Regional Library system and at the main downtown branch of the Everett Public Library. Paper copies were also available for review at the County Human Services Department in the Office of Housing and Community Development (OHCD) located on the County campus at 3000 Rockefeller Avenue, Fourth Floor, Everett, Washington.

The notice provided information on where to access online and paper copies of the document, informed the public that a reasonable number of free paper copies would be provided to citizens and groups upon request, and provided for submittal of comments via e-mail or mail. In addition, the notice provided information that reasonable accommodations were available upon request to provide the document in an alternate format and to submit comments in other formats.

Two comments were received and are included in Attachment 1 to the 2015 CAPER. A summary of the comments and the County's responses are included below.

Comment 1: The City of Lynnwood (City) submitted a comment summarizing several actions it has taken in the past year to develop a local response to homelessness and to meet the needs of its low-income residents, including people with special needs. The City established a new Human Services Commission, added a new Human Services Element to its Comprehensive Plan, prepared a draft Needs Assessment for Human Services, provided funds to a non-profit agency for a homeless engagement liaison to work with a number of City departments, and partnered with Snohomish County and a non-profit organization to create a local resource center for veterans.

In addition, the City expressed that human services needs in the south Lynnwood area are very high with additional financial assistance needed to overcome various housing barriers including, but not limited to, short-term rental assistance, eviction prevention assistance, a landlord engagement specialist, a housing retention specialist, and behavioral health navigators to bridge the gap of coordinated entry from its jail into housing. The City further expressed that it would be taking an active role in future funding rounds and believes a collective impact approach that invests in a comprehensive and integrated human services system is the best response to address these needs.

Response to Comment 1: The County appreciates the strategic approach taken by the City and commends the City for the accomplishments it has achieved over the past year to address the needs of its homeless and low-income residents. The needs identified by the City are consistent with some of the priority needs and goals identified in the 2015-2019 Consolidated Plan which guides the investment of the Consortium's CDBG, HOME, and ESG funding. They are also consistent with the homeless needs assessment and strategy for the County and the local Continuum of Care which is included in the 2015-2019 Consolidated Plan. The County welcomes applications from the City in future funding rounds for applicable federal, state, and local funds it administers, and notes that County staff are available to provide technical assistance on the resources available and the eligibility and other requirements of the funding. The County looks forward to continuing to partner with the City on county-wide efforts to meet the needs of some of our most vulnerable residents.

Comment 2: Bob Drewel, honorary co-chair of the Breaking Ground to Break the Cycle Campaign for Cocoon House, submitted a comment in support of a proposed new facility that would help increase the capacity of Cocoon House to serve homeless teens and young adults ages 18 to 24 in our community. The comment outlined the current shelter, transitional housing, and services provided by Cocoon House to address the needs of homeless teens in the community and highlighted the additional unmet need in the community for these programs. The comment also outlined the benefits that the proposed new facility would provide including creating a new "one-stop" multi-purpose facility with housing and services co-located as well as the addition of housing units for homeless young adults ages 18 to 24, a population that is "emancipated" from most social service organizations. In addition, the comment expressed support the use of funds from the U.S. Department of Housing and Urban Development (HUD) to assist Cocoon House to meet the needs of homeless teens and young adults in Snohomish County.

Response to Comment 2: The County appreciates the input provided and acknowledges the need for additional housing and services for homeless youth and young adults in our community. These needs are included in the priority needs and goals in the 2015-2019 Consolidated Plan which guides the investment of CDBG, HOME and ESG funds received locally from HUD. In addition, these needs are also incorporated into the homeless needs assessment and strategy for the County and the local Continuum of Care which is included in the 2015-2019 Consolidated Plan.

Cocoon House has been successful in recent competitive application rounds through the County for CDBG public service and ESG funds and for HUD Continuum of Care funds, including a new project award to provide rapid rehousing assistance for homeless youth. The County is also partnering with Cocoon House and other community partners to apply for competitive HUD funding for a new Youth Homelessness Demonstration Program that is intended to support a coordinated community response to youth homelessness.

In addition, Cocoon House recently applied to the County for HOME funding for the proposed new facility referenced in the comment letter. This funding is also allocated through a competitive application process and the proposed project has been recommended for funding by the Technical Advisory Committee. Next steps in the application process include review and recommendations by the Policy Advisory Board and a 30-day public review and comment period, with final awards to be made by the Snohomish County Council.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

As discussed previously, the Consortium made significant progress overall towards both the annual and five-year CDBG goals during the 2015 program year. In addition, the Consortium met its CDBG grant timeliness expenditure requirement and was under the allowable maximum CDBG spending caps for administrative and public service project costs for the 2015 program year. The Consortium is also under the allowable maximum spending cap for administrative costs for a 2014 CDBG supplemental award received for disaster recovery efforts, with \$20,893.08, or 1.39%, of these funds spent on administrative costs through the end of the 2015 program year. The Consortium is also on track to meet the requirement that at least 70% of project costs are spent on activities that primarily benefit low- and moderate-income persons over a three-year benefit period, with 92.76% of expenditures meeting this requirement over the first two years. Therefore, no adjustments or improvements based on performance are proposed at this time. Consistent with the needs assessment conducted for the 2015-2019 Consolidated Plan, the County is exploring a proposal to add a goal related to economic development activities to help address this need in the community.

The CDBG Financial Summary Report and the CDBG Activity Summary Report are included as Attachments 2 and 3, respectively, to the 2015 CAPER.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?	No
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[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Not applicable.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

On-site monitoring of the following HOME-assisted rental housing projects was conducted during the 2015 program year. No inspections were missed during this monitoring cycle.

- Everett Housing Authority: 33 Oaks, 33 Rucker, Madison Villa Apartments, Pacific Square
- Friends of Youth: New Ground Everett
- Housing Authority of Snohomish County: Glenwood Apartments
- Low Income Housing Institute: Cedarwood II
- Mercy Housing Northwest: Lincoln Way Apartments
- Stillaguamish Senior Center: Stillaguamish Gardens
- Williams investments: Woodland Greens
- YWCA of Seattle-King County-Snohomish County: Victorian Woods

The projects monitored were found to have minor documented deficiencies. The most common were:

- Site: Vegetation too close to the buildings, trees and bushes need trimming, leaning or fallen fences, erosion around building needs to be filled with new soil, asphalt needs to be patched/replaced and parking lot needs restriping.
- Building exterior: Gable fascia's running too long, clogged gutters, moss on rooftops, damaged siding and dirty buildings need cleaning.
- Common areas: Laundry vents appear clogged, dust bunnies behind dryers, broken outlet covers, laundry room vinyl is worn, carpet appears to be worn and stained, loose counter tops, caulking around sinks and toilets needs replacing, loose handrails in bathrooms, cracked windows and cluttered maintenance room needs cleaning.
- Building systems: Inspections were due on fire systems, elevators and fire extinguishers.
- Health and Safety: Good housekeeping, combustible materials found near heaters, furniture in hallways/doorways, smoke detectors needing batteries, items stored around or on top of water heater, foil used on kitchen range and a deck railing with excessive dry rot.
- Units: Caulking around sinks, toilets and bathtubs needs replacing, dirty exhaust fans need cleaning, missing screens from windows, water heaters missing seismic straps, PRV running up hill, loose sinks and toilets need securing, chipped sinks and bathtubs need repairing, knobs and

handles need replacing, loose handrails, closet doors are off the track, door gaskets need replacing, ventilation fans have lint build-up, water temps are too high or too cold and damaged walls.

All but a few of the findings have been addressed; those not yet addressed have been scheduled for future repair/maintenance. There generally were no concerns with the tenant, program, and financial file review.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units.
92.351(b)**

Snohomish County requires agencies receiving HOME funds for housing projects with five or more HOME-assisted units and housing programs to have affirmative marketing plans. This requirement is included in Snohomish County's HOME Investment Partnership Program Policies, in the applications for HOME funds, and in contracts between Snohomish County and the agencies receiving the HOME funds. Affirmative marketing plans are reviewed by County staff and projects are monitored for compliance with the requirements. Housing projects are required to display and use the Equal Housing Opportunity Logo.

See CR-35 Other Actions for a summary of additional actions taken to provide education to the public and potential tenants regarding fair housing laws and affordable housing opportunities. See CR-40 Monitoring for a summary of minority business outreach actions. See CR-15 for the MBE/WBE summary for HOME projects completed during the 2015 program year.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

As reported on CR-15 Resources and Investments, a total of \$517,180.14 in HOME program income was expended during the 2015 program year.

Program income was expended for 1 homebuyer purchase assistance program, 1 homebuyer unit development project, 1 homeowner home rehabilitation program, and 1 tenant-based rental assistance program. Characteristics of beneficiaries are included in CR-10 Racial and Ethnic Composition of Families Assisted and CR-20 Affordable Housing.

Program income was also expended for two rental housing capital projects that were underway during the year. These projects are anticipated to be completed during the 2016 program year and beneficiary data will be reported at that time.

Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 91.320(j)

The County and Snohomish County Consortium undertook the following actions during the 2015 program year to preserve and maintain existing affordable housing with CDBG and HOME funds:

- Two programs provided home repair and home rehabilitation assistance to 466 low- and moderate-income homeowners.
- A project is underway to rehabilitate a 24-unit apartment complex in Snohomish in order to preserve and maintain affordable rental housing for low-income elderly persons and persons with disabilities.
- Funding was awarded to a project in Everett to rehabilitate an 8-unit apartment building to maintain affordable rental housing for low-income households often at risk of homelessness.
- Funding was awarded to acquire and rehabilitate two apartment communities in Snohomish and one apartment community in Lake Stevens in order to preserve and maintain 88 units of affordable rental housing for extremely low-income and low-income elderly and disabled households.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	SNOHOMISH COUNTY
Organizational DUNS Number	079247979
EIN/TIN Number	916001368
Identify the Field Office	SEATTLE
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Everett/Snohomish County CoC

ESG Contact Name

Prefix	Ms
First Name	Jackie
Middle Name	M
Last Name	Anderson
Title	Division Manager, Housing & Community Services

ESG Contact Address

Street Address 1	Snohomish County Human Services Department
Street Address 2	3000 Rockefeller Ave, M/S 305
City	Everett
State	WA
ZIP Code	98201
Phone Number	425-388-3237
Fax Number	425-259-1444
Email Address	jackiem.anderson@snoco.org

ESG Secondary Contact

Prefix	Ms
First Name	Sue
Last Name	Tracy
Title	Housing Program Manager/Planning Specialist
Phone Number	425-388-3269
Email Address	sue.tracy@snoco.org

2. Reporting Period—All Recipients Complete

Program Year 2015 Start Date 07/01/2015
Program Year 2015 End Date 06/30/2016

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: SNOHOMISH COUNTY

City: EVERETT

State: WA

Zip Code: 98201,

DUNS Number: 079247979

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 41,667

Subrecipient or Contractor Name: Catholic Community Services of Western Washington

City: Everett

State: WA

Zip Code: 98201, 3607

DUNS Number: 799006341

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Faith-Based Organization

ESG Subgrant or Contract Award Amount: 127,824

Subrecipient or Contractor Name: COCOON HOUSE

City: SNOHOMISH COUNTY CONSORTIUM

State: WA

Zip Code: ,

DUNS Number:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 13,735

Subrecipient or Contractor Name: HOUSING HOPE

City: SNOHOMISH COUNTY CONSORTIUM

State: WA

Zip Code: ,

DUNS Number:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 15,000

Subrecipient or Contractor Name: DOMESTIC VIOLENCE SERVICES OF SNOHOMISH COUNTY

City: SNOHOMISH COUNTY CONSORTIUM

State: WA

Zip Code: ,

DUNS Number:

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 21,500

CR-65 - Persons Assisted

Information on persons assisted is now completed through the ESG-CAPER Annual Reporting Tool (eCART). This information is included as Attachment 4 to the 2015 CAPER.

Due to a vendor issue, the health insurance records reported via the eCART for Q21 "Health Insurance" are known to be inaccurate. A fix has been identified and is scheduled for deployment October 1, 2016.

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Table 13 – Shelter Capacity

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	34,675
Total Number of bed-nights provided	21,252
Capacity Utilization	61%

The shelter utilization rate of 61% reflected in the table above is calculated based on bed nights. More than half of the clients served by ESG funds are persons in families. The number of beds a project is considered to have is based on capacity. The majority of the family shelter units in our community can serve households with 4 or 5 members. If a unit has 4 beds and is being accessed by a family with 3 members, a 4th non-family member would not be placed in the unit. This results in an underestimation of utilization as a bed appears vacant which is not actually available. When we account for this, using “unit nights” for families and bed nights for non-families, where the possible number of nights available is the number of units by the number of days the project operated and the actual unit nights is the number of households served by the number of nights they occupied a unit, the utilization rate increases to 88%.

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The County continues to monitor progress toward achieving established ESG and Continuum of Care (CoC) performance measures. The following outputs and outcomes were tracked throughout FY2015 and compiled from HMIS data.

- **Reduce the average length of stay in emergency shelters by 10% per year.**

The average length of stay in emergency shelters decreased 3.4% from 88 days to 85 days. ESG funded projects made significant progress on this measure reducing length of stay from 42 to 36 days, a 14.3% reduction.

- **Increase rate of exit to permanent housing.**

Emergency Shelter: System wide the rate of exit to permanent housing from emergency shelter doubled between CY2013 (12%) and CY2015 (24%). There was a 20% increase between CY2014 and CY2015 alone. ESG funded projects had a higher rate of exit to permanent housing at 55%, a 31% increase from 42% in CY2014. Shelters are expected to continue to improve permanent exit rates by 10% until they reach 60%.

Transitional Housing: System wide 76% of participants in transitional housing exit to permanent

destinations, up from 64% in CY2014 for a 19% increase. Transitional housing projects are expected to continue to improve permanent exit rates to 90% at a rate of at least 10% per year.

Rapid Rehousing: System wide the rate of permanent exit for rapid rehousing has dropped 17% from 71% in 2014 to 59% in 2015. A series of dashboards have been developed to examine this trend more closely. Rapid rehousing providers and partners meet month to month to discuss barriers to success. The vacancy rate of 2.6% in the county as well as the prioritization of the most vulnerable persons in the community have been identified as some of the key programmatic changes impacting permanent housing exit rates. ESG funded rapid rehousing has a slightly higher permanent exit rate of 61% but has declined from 75% the previous year, for a 19% decrease.

Overall: The accumulative performance of the above mentioned project types resulted in an increase in exits to permanent housing from 22% in CY2013 to 31% in 2014 to 33% in 2015.

- **Increase the percent of participants who are housed in less than 30 days by 5% per year.**

System wide there was a 10.5% increase (from 57% to 63%) in the number of households who were housed within 30 days. For ESG funded projects, 64% of households were housed within 30 days in 2015 and 2014.

- **Increase the number of participants who have remained housed 6 months after the end of the subsidy by 5% per year.**

This measure was revised to “Decrease the 6 month rate of return” to better align with HEARTH Performance Measurements.

Emergency Shelter: Shelters saw an increase in returns from FY2014 to FY2015 of 33% from 10.1% to 13.4%. ESG funded shelters saw a similar increase from 10.8% to 13.7%. The majority of these returns are from a privately funded high volume shelter. The CoC continues to provide technical assistance to shelters to increase performance while focusing primarily on increasing the permanent housing inventory to decrease the need for shelter.

Transitional Housing: The rate of return to transitional housing is trending downward from 4.8% to 3.7%, a 23% decrease.

Rapid Rehousing: Rapid rehousing saw a 5.6% decline in the return rate from 3.6% to 3.4%.

Permanent Supportive Housing: One client (1%) returned to permanent support housing within 6 months following an exit in 2014. No clients returned within 6 months after exiting in 2015.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

Table 14 – ESG Expenditures for Homelessness Prevention

Homeless Prevention	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services – Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

11b. ESG Expenditures for Rapid Re-Housing

Table 15 – ESG Expenditures for Rapid Re-Housing

Rapid Rehousing	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Expenditures for Rental Assistance	0	11,463	53,377
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services – Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	3,950	35,937
Subtotal Rapid Re-Housing	0	15,413	89,314

11c. ESG Expenditures for Emergency Shelter

Table 16 – ESG Expenditures for Emergency Shelter

Emergency Shelter	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
Essential Services	0	0	40,392
Operations	0	0	9,843
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	50,235

11d. Other Grant Expenditures

Table 17 - Other Grant Expenditures

Other Activities	Dollar Amount of Expenditures in Program Year		
	2013	2014	2015
HMIS	0	3,114	13,874
Administration	0	0	16,480
Street Outreach	0	0	0

11e. Total ESG Grant Funds

Table 18 - Total ESG Funds Expended

Total ESG Funds Expended	2013	2014	2015
188,430	0	18,527	169,903

11f. Match Source

Table 19 - Other Funds Expended on Eligible ESG Activities

Source Type	2013	2014	2015
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	106,895
Local Government	0	0	57,267
Private Funds	0	0	15,000
Other	0	0	15,839
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	0	195,001

11g. Total

Table 20 - Total Amount of Funds Expended on ESG Activities

Total Amount of Funds Expended on ESG Activities	2013	2014	2015
383,431	0	18,527	364,904